

REQUEST FOR PROPOSALS

RFP TITLE: Regional Planning Lab Design and

Delivery

RFP NUMBER: RFP - 25003

DATE ISSUED: Tuesday, February 18, 2025

CLOSING TIME/DATE: 4:00 pm, Monday, March 17, 2025



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TABLE OF CONTENTS

Part A	- INTRODUCTION	3
A.1	RFP Overview	3
A.2	Background	3
Part B -	– SERVICES	6
B.1	Scope	6
B.2	RFP Timeline	8
B.3	Project Timeline	9
B.4	Budget	9
Part C	- INSTRUCTIONS AND INFORMATION FOR PROPONENTS	9
C.1	Closing Date and Location	9
C.2	Form of Proposal Submissions	10
C.3	Mandatory Requirements	10
C.4	Enquiries	11
Part D	- TERMS AND CONDITIONS OF RFP	11
D.1	General	11
D.2	Proposal Validity	11
D.3	Addendum	11
D.4	Evaluation and Selection Method	12
D.5	Acceptance and Rejection of Proposals	12
D.6	Late Proposals	12
D.7	Amendment or Withdrawal of Proposals	12
D.8	FVRD's Rights and Reservations	12

	D.9	Cancellation of RFP	.13
	D.10	Waiver of Non-Compliance	.13
	D.11	Proponent's Costs	.13
	D.12	Limitation of Liability	
	D.13	Negotiation	.13
	D.14	Errors and Omissions	
	D.15	Conflict of Interest	.14
	D.16	Confidentiality	.14
	D.17	No Lobbying	
	D.18	Contract Award	.14
	D.19	Definition of Contract	
	D.20	Form of Contract	.15
Sc	hedule	A - FORM OF PROPOSAL	.16
Sc	hedule	B - PROPONENT'S EXPERIENCE	.17
Αı	ppendi	x 1 – Regional Planning Lab Survey Results	.18

Part A - INTRODUCTION

A.1 RFP Overview

The Fraser Valley Regional District ("**FVRD**") is seeking proposals from qualified proponents ("**Proponents**") in response to this request for proposals ("**RFP**") for the provision of professional planning workshop design and facilitation services.

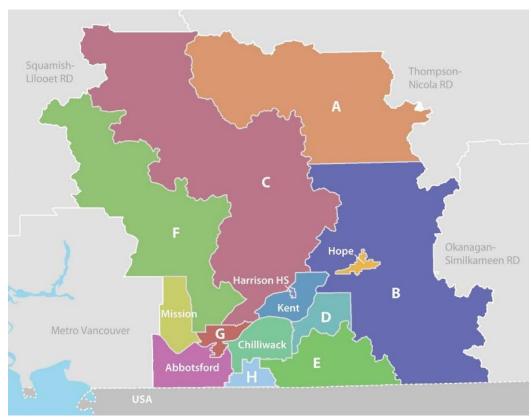
These services will involve designing, delivering, facilitating, and evaluating **one** (1) 4-6 hour regional planning lab workshop attended by municipal, First Nations, and FVRD staff, as well as the development of materials and templates that can be used for future planning labs.

A.2 Background

A.2.1 Regional Context

The FVRD, located within the ancestral territories of the Nlaka'pamux, St'at'imc, Stó:lō, and Sts'ailes Peoples and home of 31 First Nation communities, includes six member municipalities, and eight electoral areas.

Most of the FVRD's population reside in urban areas; however, much of its land is rural. With considerable agriculture and crown land, most of the region's 340,000 residents occupy less than six percent of the region's total land base of 13,361 square kilometres.



Map: FVRD Municipalities, Electoral Areas and surrounding Regional Districts

The FVRD is one of the fastest growing Regional Districts in BC and the third most populated, with much of the region's current population and expected growth concentrated within the municipalities of Abbotsford, Chilliwack, and Mission. There is significant growth also occurring within First Nations communities, especially those adjacent to urban centres.

FVRD's current population (340,000) is projected to increase by as much as 48%, reaching half a million residents by 2050. Anticipating, managing, and accommodating this growth presents both opportunities and challenges for the region. It is increasingly important for local government and First Nations to work together to find innovative and effective ways to meet the future needs of the region and its distinct communities.

A.2.2 Regional Planning Lab Concept

The FVRD is looking to implement a series of regional planning labs for the purpose of examining growth-related matters and developing coordinated approaches and resources to regional challenges and opportunities.

Planning labs will be an important tool for promoting, supporting, and facilitating the goals and policies of the recently adopted Regional Growth Strategy (RGS), <u>RGS: Fraser Valley Future</u> 2050 and have been identified as a priority in the FVRD's 2023-2026 Strategic Plan.

Each planning lab will provide an interactive and structured environment where local government planners, First Nations land managers, and other key stakeholders can engage in meaningful discussions, share expertise, and develop actionable strategies to address regional planning issues. The labs will be designed using principles of engagement and facilitation that encourage knowledge exchange, collaboration, and practical learning.

The overarching objectives of the regional planning lab series are to:

- Strengthen government-to-government relationships;
- Enhance collaborative planning within the region;
- Promote Indigenous relations and reconciliation;
- Support implementation of RGS goals and policies;
- Advocate for solutions to regional planning challenges and opportunities; and
- Foster ongoing engagement between municipal and First Nations planning staff.

The FVRD intends to host 1-2 regional planning labs each year, in response to and in an effort to address current and emerging regional planning challenges and opportunities. Lab topics will align with the goals and policies of the FVRD's Regional Growth Strategy and be shaped by input from municipal, First Nations, and FVRD staff.

Lab design will incorporate best practices in facilitation, engagement, and knowledge-sharing, including interactive activities such as group discussions, live polling, case studies, and panel

discussions. Lab delivery will also emphasize culturally informed approaches that respect and integrate Indigenous perspectives and protocols.

A key outcome of each lab will be a comprehensive summary report that captures key themes, discussions, participant contributions, recommendations, and next steps.

The Regional District of Central Okanagan (RDCO) has had success implementing a similar initiative. Since 2018, the RDCO has hosted planning labs on a variety of topics, including environmental protection, cell-tower approvals, short-term rentals, and housing for temporary farm workers. The FVRD aims to build upon this successful model while tailoring the approach to the needs and priorities of the FVRD and the region as a whole.

A.2.3 Regional Planning Lab Survey

FVRD staff conducted a survey of local government planners and First Nations staff to gather input on planning lab topics, objectives, and preferred engagement methods. The results of this survey will help shape the structure and focus of the fall 2025 regional planning lab, as well as future labs carried out by FVRD staff.

Survey responses showed an interest in a range of planning topics largely in relation to land-use planning. Participants expressed a desire to gain a regional perspective on local planning issues, explore practical tools and frameworks, and strengthen opportunities for collaboration, partnership, and reconciliation. Additionally, feedback emphasized the importance of culturally informed approaches and ensuring that lab activities are interactive, inclusive, and outcome-oriented. (See Appendix 1 for highlighted survey results.)

A.2.4 Description of Services

The FVRD is seeking an experienced and qualified planning consultant to design, deliver, and report on **one** (1) 4-6 hour regional planning lab workshop in fall 2025. The exact date and location (within the FVRD) will be determined in collaboration with the successful proponent.

The lab is expected to host approximately 50 to 80 participants, including local government planners, First Nations land managers and other staff, representatives from provincial ministries, Crown corporations, Indigenous organizations, non-profits, and the private sector.

The planning lab must provide practical, applicable knowledge and strategies that benefit participants, their communities, and the region as a whole. The consultant will be responsible for designing an interactive and structured workshop using engagement techniques such as facilitated discussions, case studies, live digital polling, and collaborative exercises. The lab's content and delivery must integrate Indigenous cultural safety principles and respect the needs and interests of the First Nations in attendance.

The consultant will be expected to:

- Develop all lab materials, including a facilitation guide, presentation slides, digital and printed resources, signage, evaluation forms, and participant tools;
- Incorporate interactive and culturally informed approaches to facilitate engagement and knowledge-sharing;
- Provide all necessary supplies for lab delivery;
- Prepare a detailed summary report capturing key discussions, outcomes, and recommendations; and
- Collect and analyze participant feedback to inform future planning lab topics.

FVRD staff will handle event logistics such as venue booking, catering, participant registration, and invitations.

A.2.5 Proponent Qualifications

The consultant should have expertise and experience in local and regional planning, stakeholder engagement, and workshop facilitation. A strong understanding of local government planning frameworks, First Nations perspectives in planning, regional growth strategies, and contemporary land-use planning challenges is essential.

The consultant should have experience designing and leading interactive workshops that foster meaningful dialogue, knowledge exchange, and collaboration between diverse stakeholders, including municipal planners and First Nations staff. Experience incorporating culturally informed and reconciliation-based approaches in planning processes will be considered an important asset.

A.2.6 Reference Materials

The following linked documents provide additional background information, context, and support for the project:

- Regional Growth Strategy: Fraser Valley Future 2050
- 2024 RGS Monitoring Report
- <u>fvrd.ca/rgsmonitoring</u>
- <u>FVRD 2023-2026 Strategic Plan</u>

Part B- SERVICES

B.1 Scope

The FVRD anticipates the services will include, but not necessarily be limited to, the following services:

1. Consultation and Communications

- a. Attend kick-off meeting with FVRD project team (in-person preferred);
- b. Review relevant plans, strategies, and materials provided by staff;
- c. Coordinate regular planning meetings with FVRD staff (virtual or in-person);

- d. Provide project updates to FVRD staff, regularly, and upon request;
- e. Respond to inquiries and requests for information by FVRD staff; and
- f. Attend lab debrief meeting with FVRD project team within thirty days of the lab event (virtual or in-person);

2. Planning and Design

- a. In consultation with FVRD staff, determine planning lab topics and participant objectives based on current regional planning issues and opportunities, the RGS, planning lab objectives, planning lab survey results, and an understanding of the diverse interests and perspectives of the target audience, etc.;
- b. Design a regional planning lab agenda with objectives, expected outcomes, and delivery methods based on IAP2 principles, methods, and activities such as icebreakers, group discussions, world café, digital polls, discussion panels, case studies, presentations, and other hands-on activities etc.;
- c. Develop a lab facilitation guide, including detailed session plans, discussion prompts, and timing breakdowns;
- d. Incorporate culturally informed approaches to lab delivery which respect local First Nations perspectives and protocols;
- e. Support FVRD staff in developing key messaging for event communications and promotional materials;
- f. Prepare digital materials including presentations and polls to support the communication of information, learning, and transitions between activities;
- g. Prepare all printed materials (e.g., handouts, signage, name cards, nametags) to support participation and documentation;
- h. Provide all tools and supplies (e.g., post-it notes, flipcharts, writing tools) required to carry out lab activities and ensure adequate documentation; and
- i. Develop a lab evaluation form to gather participant feedback on lab content and delivery and collect suggestions for future planning lab topics.

3. Delivery and Facilitation - Fall 2025

- a. Perform all tasks associated with delivering **one** (1) 4-6 hour regional planning lab in association with the planning lab's objectives, expected outcomes etc.;
- b. Ensure lab stays on schedule, follows the agenda, and concludes on time;
- c. Facilitate whole group discussions;
- d. Support FVRD staff in facilitating smaller group discussions as required;
- e. Introduce speakers, panels, performers as required;
- f. Foster active participation, feedback, and reflection among all participants;
- g. Facilitate live digital polling (Mentimeter, Slido, Kahoot, etc.) as required;
- h. Utilize culturally informed approaches to lab delivery that respect Indigenous perspectives and protocols;
- i. Foster a safe, inclusive, and respectful lab environment free of power imbalances;

- j. Create an environment and specific opportunities for participants to develop new connections and strengthen existing relationships;
- k. Encourage and promote meaningful participation by all attendees;
- Provide participants with the necessary frameworks, resources, and tools to engage fully in lab activities and discussions, while also supporting the application of learnings;
- m. Collect and safely store all materials and recorded learnings, ideas, and input from lab activities, such as post-it notes, flipcharts, staff notes etc.
- n. Administer and collect evaluation forms for analysis; and

4. Evaluation and Reporting

- a. Evaluate notes and recorded learnings, ideas, input, and materials collected, such as post-it notes, flipcharts, staff notes etc.;
- b. Prepare a comprehensive summary report detailing key takeaways, themes, and learnings resulting from the planning lab, with a focus on opportunities identified;
- c. Analyze participant evaluation forms and other forms of event feedback;
- d. Prepare a summary document on participant feedback collected, highlighting areas for improvement;
- e. Develop recommendations for FVRD staff on hosting future planning labs, informed by best practice, participant feedback, and observed outcomes.
- f. Compile and propose a list of potential topics for future planning labs, informed by survey results (see Appendix 1), participant feedback, current planning issues, and regional priorities; and
- g. Provide a final package of all lab materials and templates (e.g., surveys, signage, feedback forms, sign-in sheets, agenda, digital presentations, facilitation guide) to support future events and knowledge transfer.

(collectively, the "**Services**") all to be provided with consideration being given to a focus on value to the FVRD and Project budget.

B.2 RFP Timeline

The proposed deadlines for key aspects of this RFP are as follows:

ITEM DESCRIPTION	COMPLETION DATE	
1. Issue of RFP	Feb 18, 2025	
2. Deadline for RFP Enquiries	March 3, 2025	
3. Responses to RFP Enquiries due	March 7, 2025	
4. Submission of Proposals due (RFP closing date)	March 17, 2025	
5. Contract Awarded	March 31, 2025	
6. Contract Services Begins	April 24, 2025	

B.3 Project Timeline

The successful proponent must be available to deliver the regional planning lab within the designated timeframe. The event date will be confirmed through consultation with FVRD staff and the successful proponent.

The proposed deadlines for key aspects of this project are as follows:

ITE	M DESCRIPTION	COMPLETION DATE	
1.	Kick off meeting with Consultant and FVRD project team	May 14, 2025	
2.	Draft lab agenda complete	June 12, 2025	
3.	Host in-person Regional Planning Lab workshop (preferably between Sept 10–Oct 23)	Date TBD	
4.	Lab debrief meeting with FVRD project team within 30 days of lab event	Date TBD	
5.	Evaluations, reporting, and package of lab materials and templates due within 45 days of lab event	Date TBD	

Proposals must confirm the proponent's availability and identify any potential scheduling constraints; however, proponents are not required to keep these dates open as a condition of submission.

B.4 Budget

While a maximum budget for Services is not included in this RFP, proposals are expected to align with industry standards for similar services and demonstrate cost-effectiveness. Proposals will be evaluated not only on overall cost but also on the value they provide in relation to the project's objectives. Proponents are encouraged to outline any scalable or flexible pricing options.

Proponents are expected to submit a detailed cost proposal that reflects a fair and reasonable approach to pricing. All cost proposals should include a clear breakdown of fees, including labour, materials, administrative costs, and any anticipated expenses. Additional or optional services should be priced separately where applicable.

Part C - INSTRUCTIONS AND INFORMATION FOR PROPONENTS

C.1 Closing Date and Location

Proposals must be received by 4:00 pm, Monday, March 17, 2025 ("**Closing**") at the following address:

Fraser Valley Regional District Attention: Theresa Alexander, Planner 1 - 45950 Cheam Avenue Chilliwack, BC V2P 1N6

Email: talexander@fvrd.ca

The time for Closing will be conclusively deemed to be the time shown on the clock used by the FVRD for this purpose.

C.2 Form of Proposal Submissions

Proponents are requested to submit one (1) electronic copy of their proposal in Adobe PDF format submitted via email to <u>talexander@fvrd.ca</u> with the subject line: **RFP-25003** – **Submission from [Proponent].**

The Proposal should be limited to not more than 20 single sided pages of combined images and text with a page size of 8.5 x 11 inches with a minimum font size of 11. A maximum of 10 attached resumes may be included in addition to the proposal.

The size of the PDF document should not exceed 9.8 MB to ensure successful transmittal by email.

C.3 Mandatory Requirements

Proponents must include in their proposals, the following information:

- 1. Completed and signed Form of Proposal As set out in Schedule A;
- 2. **Project Summary** A detailed description and demonstrated understanding of the project's objectives, key deliverables, and scope;
- 3. **Proponent's Experience** A list of completed or current work requiring services comparable to the services sought in this RFP. Each project description should include:
 - A brief overview of the work performed;
 - Approximate contract value; and
 - Project duration (start and end dates).
- 4. **References** that the FVRD may contact, as set out in Schedule B;
- 5. **Costs** A detailed breakdown of costs in Canadian dollars, inclusive of all expenses, fees, and charges, but exclusive of GST and Provincial Sales Tax.
- 6. **Project Team and Work Plan** Sufficient detail to allow the FVRD to assess the Proponent's capacity and proposed approach, including:
 - List of team members, their roles, responsibilities, and reporting relationships;
 - Proposed work plan, timeline, key milestones, and deliverables; and
 - Proposed approach and methodology for delivery of services, including possible lab topic(s).

7. **Availability** – Confirmed availability to design, prepare, and deliver a lab workshop in fall 2025 and disclosure of any potential scheduling constraints.

C.4 Enquiries

All enquiries and notices related to this RFP, including any requests for information and clarification, are to be directed in writing to the contact person ("**Contact Person**") indicated below.

Contact Person: Theresa Alexander, Planner Address: 1 - 45950 Cheam Avenue

Chilliwack, BC V2P 1N6

Email: <u>talexander@fvrd.ca</u>

Enquiries and responses will be recorded and may be distributed to all Proponents at the discretion of the FVRD. Clarifications, comments, revisions or any other information regarding this RFP obtained by a Proponent from any source other than from the Contact Person is not authorized and should not be relied upon.

The deadline for submission of enquiries is 4:00 pm PST on March 3, 2025. The FVRD will endeavor to respond to all enquiries and requests for clarification no later than March 7, 2025.

Part D - TERMS AND CONDITIONS OF RFP

D.1 General

The terms and conditions in this Part D will apply to this RFP. Submission of a Proposal in response to this RFP indicates acceptance of all the terms and conditions contained herein and included in any addenda issued by the FVRD for this RFP. Proposals that contain provisos which contradict or alter any of the terms and conditions of this RFP will be disregarded and deemed to have not been written in the Proposal.

D.2 Proposal Validity

Proposals will be open for acceptance by the FVRD for at least 90 days after the date of Closing.

D.3 Addendum

All subsequent information regarding this RFP including changes made to this document will be posted on BC Bid for Proponents to access. It is solely the responsibility of the Proponents to check BC Bid from time to time to ensure that they have all amendments to this RFP in the form of addenda and to ensure that they have obtained, read, and understood the entire RFP including all addenda that may have been issued prior to Closing.

D.4 Evaluation and Selection Method

The evaluation of the RFP will be conducted by a committee formed by the FVRD and may include, at the FVRD's sole discretion, employees, consultants and contractors.

Proposals will be evaluated on the basis of the overall best value to the FVRD based on quality of submission, relevant experience, cost and any other criteria set out herein including, but not limited to:

- 1. Understanding and approach
- 2. Relevant experience and expertise
- 3. Cost and value

D.5 Acceptance and Rejection of Proposals

This RFP shall not be construed as an agreement to purchase goods or services. The FVRD is not obligated to enter into an Agreement (defined herein) with the Proponent who submits the lowest priced Proposal or with any Proponent.

D.6 Late Proposals

Proposals will be marked with their receipt time at the Closing Location. Only complete Proposals received and marked by the Closing time will be considered to have been received on time. Late proposals will not be considered or evaluated and may be returned to the Proponent.

D.7 Amendment or Withdrawal of Proposals

Proponents may amend or withdraw their Proposal in writing any time prior to Closing. Upon Closing, all Proposals become irrevocable in accordance with section D.2. The FVRD will be under no obligation to receive further information after Closing, whether written or verbal, from any Proponent.

D.8 FVRD's Rights and Reservations

The FVRD reserves the right to:

- 1. Reject any or all Proposals;
- 2. Reject any Proposal that is incomplete, that contains erasures or corrections that is not signed by an authorized signatory of the Proponent or that fails to comply with the mandatory requirements of this RFP;
- 3. In the event that only one proposal is submitted, to return the Proposal unopened;

- 4. Modify the terms of this RFP at any time in the FVRD's sole discretion;
- 5. To require clarification of the information set out by one or more of the Proponents in respect of the Proposals submitted; and
- 6. Communicate with, meet with or negotiate with any one or more of the Proponents respecting their Proposals or any aspect of the proposed work.

D.9 Cancellation of RFP

The FVRD may cancel this RFP at any time prior to or after Closing. In the event the FVRD cancels this RFP, the FVRD shall have the right to seek to procure the same services or similar services at any time through any means the FVRD deems appropriate. No Proponent shall acquire any rights or interests in any subsequent procurement process undertaken by the FVRD.

D.10 Waiver of Non-Compliance

The FVRD may waive any non-compliance with the RFP and may elect to retain for consideration Proposals which are non-conforming, which do not contain the content or form requested by this RFP or which have not strictly complied with the process for submission set out herein.

D.11 Proponent's Costs

Each Proponent is solely responsible for its own costs and expenses associated with its participation in this RFP, including but not limited to, conducting investigations, attending briefings, preparing and delivering its Proposal, communicating with the Contact Person prior to Closing and during Proposal evaluation, and for any subsequent processes or negotiations with the FVRD that may occur.

D.12 Limitation of Liability

By submitting a proposal, each Proponent irrevocably agrees that the FVRD shall not be liable to any Proponent or any person whatsoever, for any claims of any nature (in contract, in tort, or otherwise), for any costs, expenses, compensation, damages, or anything whatsoever, including without limitation, costs and expenses associated with the Proponent's preparation and submission of their Proposal, their participation in this RFP, for loss of revenue, opportunity or anticipated profit, arising in connection with its Proposal, this RFP, any subsequent processes or opportunity, any contract, or any matter whatsoever.

D.13 Negotiation

The FVRD reserves the right to negotiate with the preferred Proponent, or any Proponent, on any details, including changes to specifications and price. If specifications require significant modification, all Proponents shall have the opportunity to adjust their Proposals or re-submit altogether, as determined by the FVRD in its sole discretion.

D.14 Errors and Omissions

While the FVRD has used considerable efforts to ensure information in this RFP and otherwise provided directly in association with this RFP is accurate, the information is supplied solely as a guideline for Proponents. The information is not guaranteed or warranted to be accurate by the FVRD, nor is it necessarily comprehensive or exhaustive. Nothing in this RFP is intended to relieve Proponents from the responsibility for conducting their own investigation and forming their own opinions with respect to the subject matter of this RFP.

D.15 Conflict of Interest

Proponents shall disclose any potential conflict of interest and existing business relationship they may have with the FVRD, its elected or appointed officials or employees.

D.16 Confidentiality

All Proposals become the property of the FVRD and will not be returned to the Proponents, except as expressly provided for herein. All Proposals will be held in confidence by the FVRD unless disclosure is otherwise required by law.

D.17 No Lobbying

Proponents and their agents are not permitted to contact any member of the FVRD Council or staff with respect to this RFP, except as expressly provided for herein. Proponents will not offer entertainment, gifts, gratuities, discounts, or special services, regardless of value, to any employee or elected official of the FVRD. The FVRD reserves the right to disqualify any Proponent from participation in this RFP that acts in contravention of this requirement.

D.18 Contract Award

This RFP should not be construed as an agreement to purchase goods or services. By submitting a Proposal, the Proponent agrees that should it be identified as the preferred Proponent, it will enter into negotiations, if required, for the purpose of concluding a Contact.

If a written Contract cannot be negotiated and executed by both parties within 90 days of notification of the successful Proponent, or such longer period as the parties may mutually agree, the FVRD may, at its sole discretion at any time thereafter, terminate negotiations with that Proponent, enter into negotiations with any other Proponent or terminate the RFP process and not enter into a Contract with any of the Proponents.

At its sole discretion, the FVRD may divide any Contract for goods or services between two or more proponents.

D.19 Definition of Contract

Notice in writing to a Proponent that it has been identified as the preferred Proponent and the subsequent full execution of a written contract will constitute a contract for the goods and/or services contemplated by this RFP, and no Proponent will acquire any legal or equitable rights or privileges relative to the goods or services until the preferred Proponent and the FVRD have both executed a written Contract.

D.20 Form of Contract

The Contract will comprise a form of written agreement based on the standard form document, as may be amended by mutually agreed supplementary conditions.

Schedule A - FORM OF PROPOSAL

-					
Address:					
Name and title of Repre	sentative:				
Telephone:		Email:			
orm of Business Organ	ization				
Sole Proprietorship					
] Partnership	Date of Establishment _				
Corporation	Date of Incorporation		Busin	ess No	
/we hereby offer to per	form the Services require	ed by this RFP 1	for the stipu	lated price of	•
Description	n of Services	Estimated Quantity	Unit of Measure	Unit Price	Total Amount
1. Consultation ar	nd Communications				
2. Planning and D	esign				
3. Delivery and Fa	cilitation				
4. Evaluation and	Reporting				
		•		Subtotal:	\$
SUPPENCY Consulting				GST (5%)	\$
CURRENCY: Canadian				TOTAL:	\$

Schedule B - PROPONENT'S EXPERIENCE

Proponent Name:
Reference 1
Project Name
Dates
Project Description
Role of Proponent
Reference Name
Phone/Email
Reference 2
Project Name
Dates
Project Description
Role of Proponent
Reference Name
Phone/Email
Reference 3
Project Name
Dates
Project Description
Role of Proponent
Reference Name
Phone/Email

Appendix 1 – Regional Planning Lab Survey Results



REGIONAL PLANNING LAB SURVEY **Highlighted Survey Results**

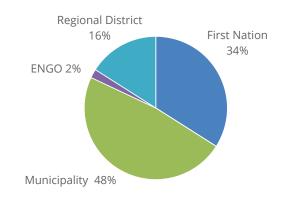


JANUARY 2025

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Regional Planning Lab Survey Respondents

» 50 survey respondents



Local Government:

- Planners
- Senior Planners
- Planning Managers
- Planning Directors

» First Nations:

- Lands Managers
- Office Managers
- Chief or Council
- · Policy Writer
- Natural Resource Manager
- Director of Rights & Title
- Biologist



Input on Planning Lab Topics

- » Address urgent and relevant planning topics
- » Regional and inclusive in nature
- » Solutions focused, not political
- » Tailored to regional priorities and gaps in knowledge
- » Relevant to FVRD's scope or the region as a whole
- » Focus on best practice and innovative solutions
- » Hearing from First Nations is important
- » Learn from professionals with specific expertise or knowledge of regional trends
- » Mix of speakers with diverse perspectives
- » Presentations must be concise and thoughtful





Input on Lab Delivery and Methodology

- » Provide opportunities for connection
- » Focus on sharing information and learning
- » Promote in-depth engagement and cross-learning
- » Ensure practical application and outcome focused
- » Promote collaboration and exploration of partnerships
- » Provide structured involvement
- » Incorporate documentation and follow-up
- » Hands-on activities and tabletop scenarios
- » Smaller, targeted group discussions and breakout sessions
- » Topic brainstorming and problem-solving
- » Discuss specific case studies and real-world scenarios





Perceived Value of Attending a Planning Lab

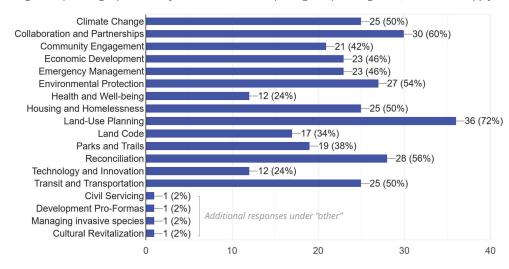
6. What is your primary motivation for attending a planning lab? (Select all that apply)





Interest in General Planning Topics

1. Which general planning topics would you be interested in exploring in a planning lab? (Select all that apply)



Suggested Topics for Planning Labs

- » Regional growth impacts
- » Industrial land shortages
- » Evolving law around homeless camps
- » Implementing SSMUH
- » Development pro formas
- » Pedestrian and cycling routes
- » Civil servicing

- » Regional Transit
- » Natural asset management
- » Cross-jurisdictional emergency coordination
- » Urban tree canopy protection
- » Non-ownership housing models

2. Are there any specific planning topics that you would like to see covered in a regional planning lab?



